



VEAP

Virginia Enterprise Applications Program

Visibility – Efficiency – Accountability – Progress

ENTERPRISE APPLICATIONS UPDATE

ITIB

April 17, 2008

Peggy Feldmann
Director

Agenda

Operational Background

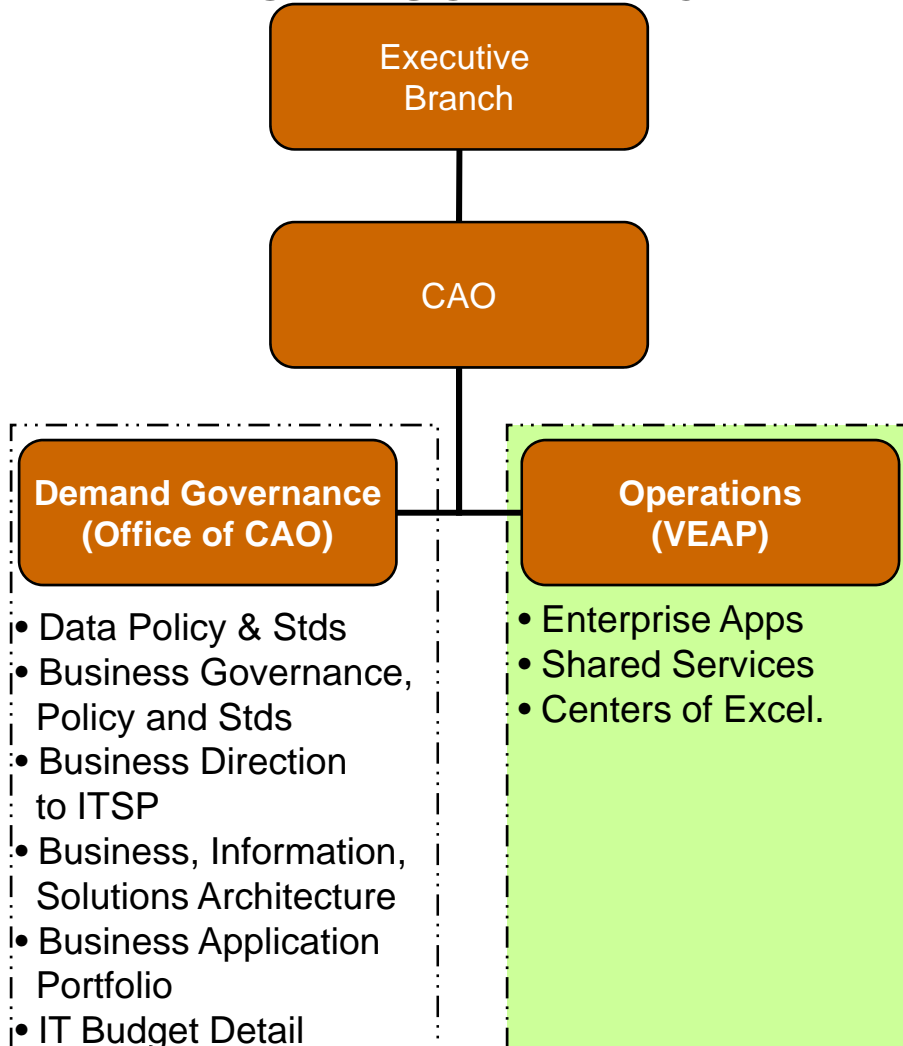
Projects Update

Fiscal Update

Financial Management Project

Focus is VEAP

"TO BE" GOVERNANCE



- Discuss the operations side (VEAP)
 - Enterprise Applications
 - Shared Services
 - Centers of Excellence
- Aspects of VEAP cannot be accomplished without implementing tasks on the Demand Governance side
 - Inventory of the M&O systems
 - Data standards
 - Transition Plans

The Program has changed over time

- Original IT Transformation Strategy
 - IT Transformation would address infrastructure and applications
 - ITIB supervised VITA's focus on infrastructure and executive branch led effort for enterprise applications
- Initial Approach for Applications
 - Take all the Maintenance & Operations for back office applications (including the personnel savings)
 - Partner provides capital investment for developing new applications and captured (mostly personnel) savings over time
 - Approach was dismissed by the Executive Branch in 2005
 - EA Steering Committee Report September 23rd, 2005

Program positions for long-term success

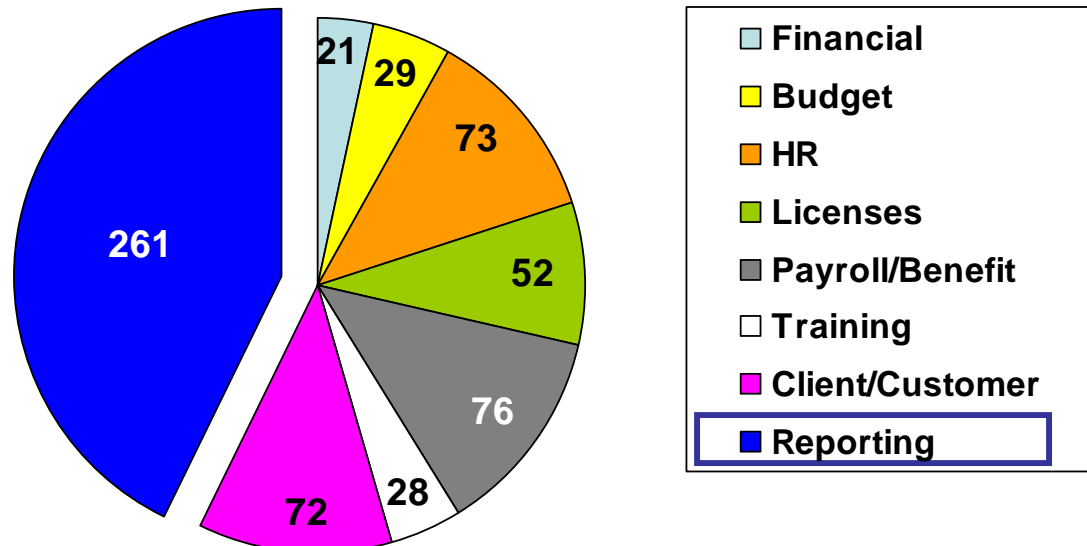
- VEAP “1.0” from contract award until Dec 2007
 - Enterprise Applications implementation approach
 - VEAP to identify and plan for enterprise applications
 - Vendor to provide planning assistance and fulfill system integration role
 - Vendor to develop benefits stream from collections and recovery enhancements
 - Benefits to be used to fund portfolio until GA funding provided
 - Implementation plan
 - EA Steering Committee report Sept 23, 2005 calls for combination of GF and benefits funded approach
 - 07-08 Budget limited GF support for planning purposes
 - 09-10 Budget does not include support for application development GF support

- VEAP “2.0” Jan 2008 to present
 - Applications strategy focused on existing spend and demand governance
 - Administration focused on outcomes that surface enterprise opportunities
 - VEAP partners with “Lead” agencies on initiatives which lead to enterprise capabilities
 - E-signature (Shared Service – Department of Mines, Minerals and Energy and VDOT)
 - Licensing (Center of Excellence – Department of Health Professions)
 - Financials (Application – Department of Transportation)

Program centers on outcomes as the source of demand

- How do we surface enterprise opportunities?
 - Target redundant applications
 - Target agency non-mission applications
 - Target areas with M&O savings potential

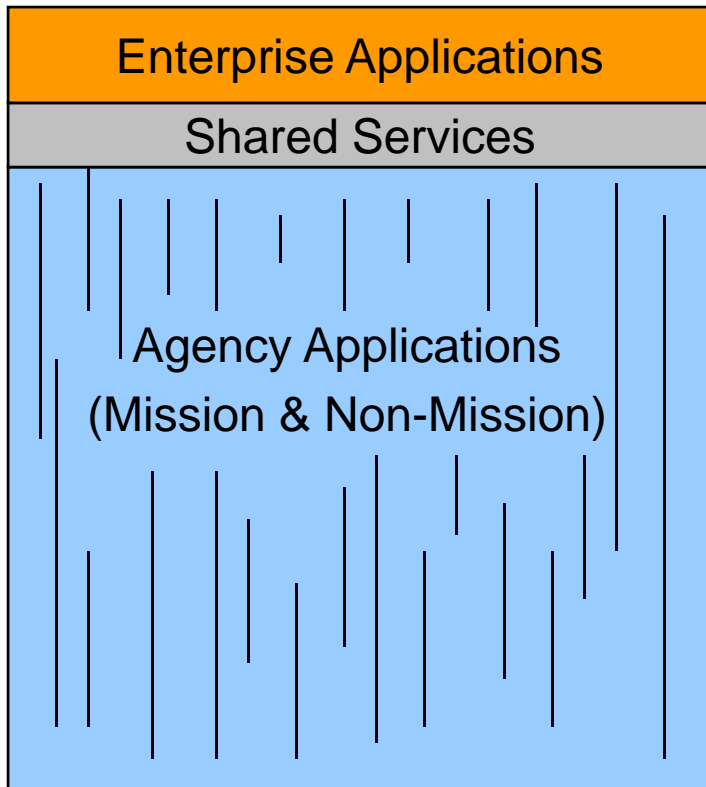
Application Snapshot*



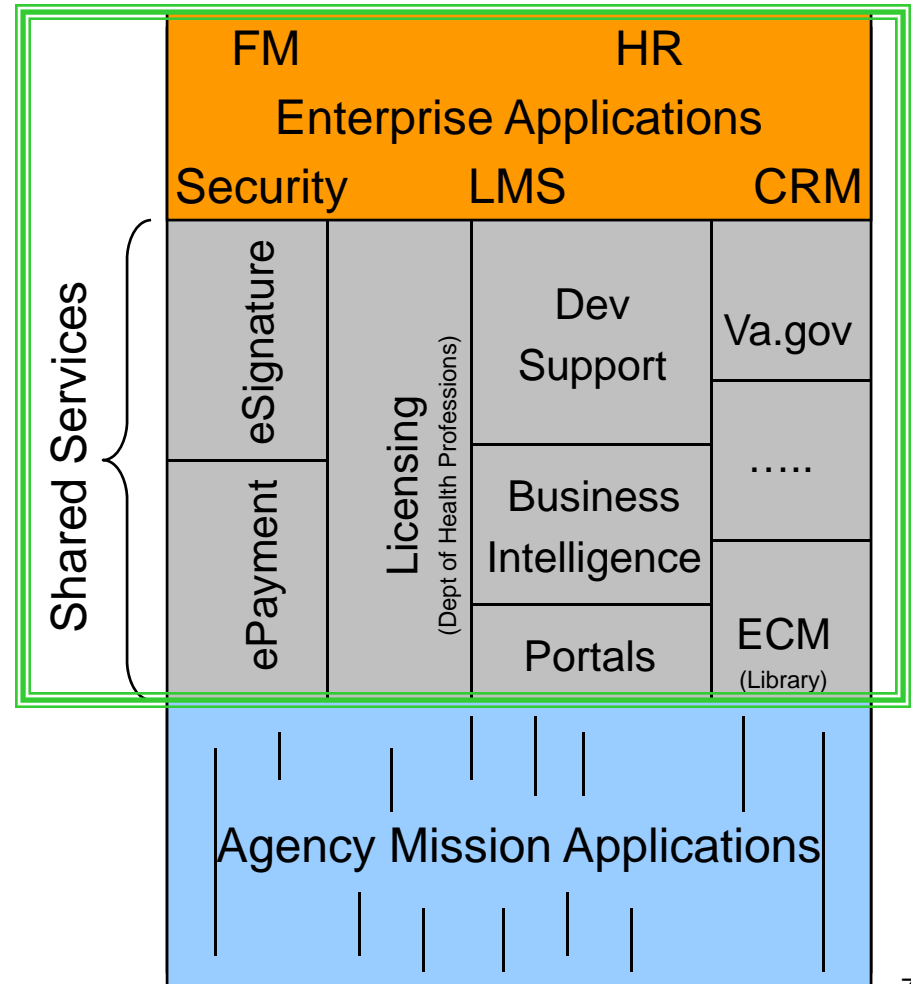
*Note: Derived from data collected during “Due Diligence” effort of 2003

Scope will focus on non-mission applications

“As-Is”



“To-Be”



VEAP Summary

- **April 2007 ITIB**
 - Approves qualifications of EA Director
 - Authorizes one month of funding (July 07) to bridge funding until July ITIB (“Slow down the burn rate”)
- **July 2007 ITIB**
 - Approves remaining FY08 EA Budget
 - Financial Management planning extended until April 2008 (Caboose Bill)
- **October 2007 ITIB**
 - EA Director recommends extending planning resources to July 08
- **January 2008 ITIB**
 - CIO / CAO operational planning task
 - FM, PB, and BI procurement strategies detailed
- **April 2008 ITIB**
 - CIO / CAO Operational Plan briefed
 - FM, PB, and BI on track for procurement and development approval
 - FY 09 Budget request

Financial Management is moving forward

- Refresher (from Jan 2008 ITIB)
 - Required Project resources not within the budget
 - RFP on hold
- 12 months of activity
 - VEAP and lead agency (VDOT) are teaming to provide an enterprise financial capability for the Commonwealth (replace CARS)
 - Financial Future State documents completed (“as is” and “to be”)
 - New Commonwealth Chart of Accounts near completion
 - Business Process Improvements candidate papers near completion
 - Financial Data Standards to be developed (09-10 Authorization Bill)
 - Developed an enterprise RFP with VITA SCM
- All of these processes and standards will be used in the VDOT / VEAP financial management project
 - VEAP and DOA engaged from an enterprise perspective
 - Greg Whirley will provide more details in the next brief

Performance Budgeting on track

- Refresher
 - Separated from Financial Management
 - Phased Development

- Update
 - RFP
 - Proposals received and under evaluation
 - Product demonstration scripts under development
 - Expecting contract award late July
 - Project Management
 - Project Manager (JoJo Martin) hired March 18th
 - Agency Oversight Committee membership being established
 - Implementation team membership (CoVA members) under review
 - Project Development Approval
 - Cost estimate and benefit analysis in progress
 - Charter and proposal in process for submission to VITA

Business Intelligence *a Center of Excellence Initiative*

- Refresher
 - Enterprise Umbrella Initiative

- Update
 - RFP
 - Proposals received and under evaluation
 - Product demonstration scripts under development
 - Expecting contract award early June
 - Policy
 - That establishes standard
 - Leverages skills and resources
 - System of choice
 - Development/training, test and production environment
 - Establish a BI Center of Excellence
 - Assists agencies with specific BI efforts
 - Provides governance for the use of the BI toolset

Human Resources

(New Initiative for VEAP)

- Evaluating criteria for next steps
 - Modernize, build, buy, SaaS, maintain status quo
- Efforts to date
 - Mainframe modernization technologies
 - Software as a Service (SaaS) technologies
 - SaaS is similar to benefits funded approach (PPEA)
 - Upfront capital by vendor
 - Partnership between vendor and Commonwealth
 - SaaS does not equal “outsource”
 - Agencies retain authority over people and work
 - Software, hardware and maintenance are a vendor responsibility
 - Benefits include low costs of entry, quicker deployments, automatic upgrades, and reduced investment risk



Virginia Enterprise Applications Program

Budget

(as of January 31, 2008)

	Phase I Planning Budget	Actual (01/31/08)	Remaining Budget
Personnel	2,178,393	1,551,796	626,597
<i>EA Project Management Office</i>	578,471	391,146	187,325
<i>CoVA Project Team</i>	1,599,922	1,160,650	439,272
Office Space	0	0	0
Operational Costs	20,375	11,375	9,000
Other	34,177	50,329	-16,152
Contracts	8,752,224	6,843,350	1,908,874
<i>CGI Fixed Fee</i>	1,200,000	1,200,000	0
<i>CGI and Strategic Consultants T&M</i>	5,182,913	4,500,233	682,680
<i>Planning Support</i>	46,561	46,561	0
<i>Executive Recruiter</i>	55,102	55,102	0
<i>Change Management</i>	151,046	56,060	94,986
<i>RFP Requirements Development</i>	65,000	65,000	0
<i>Procurement Assessment</i>	67,479	67,479	0
<i>Supplemental Project SMEs</i>	1,448,664	636,059	812,605
<i>Business Case Development</i>	191,080	91,080	100,000
<i>Performance Budgeting Due Diligence</i>	228,600	59,996	168,604
<i>Independent Verification & Validation</i>	115,779	65,779	50,000
Office Supplies	10,487	7,487	3,000
Travel/Business Meals	4,344	3,744	600
Total:	11,000,000	8,468,081	2,531,919

Proposed FY 2009 Budget

	Budget Bill	Working Capital Advance	Total
Personnel	610,000	2,306,600	2,916,600
<i>EA Project Management Office</i>	610,000	0	610,000
<i>COVA Project Team</i>	0	2,306,600	2,306,600
Office Space	20,432	30256	50,688
Operational Costs	13,000	12500	25,500
Other	50,000	0	50,000
Contracts	405,764	9,330,280	9,736,044
Office Supplies	3,000	2800	5,800
Travel/Business Meals	2,000	1000	3,000
Total	1,104,196	11,683,436	12,787,632

- Update
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